



INTERNATIONAL
OLYMPIC
COMMITTEE

Confidential

Professor Richard H. McLaren
Innovative Dispute Resolution Ltd.
1800-140 Fullarton Street
London ON N6A 5P2
Canada

Lausanne, 19 December 2016
By e-mail only

Dear Professor McLaren,

Thank you for your telephone conversation of Tuesday 13 December 2016 and your offer to assist the IOC Disciplinary Commission into the allegations in relation to the officials mentioned in your reports.

As explained, we started to transform your reports into allegations with associated evidence against individuals, in order to first request the observations by the individuals concerned and subsequently propose possible sanctions to the IOC Executive Board. In order to facilitate this process, we have developed the attached table.

It would be very much appreciated if you could send us all the relevant evidence in relation to each individual mentioned in the table and in particular regarding the specific questions that we have listed in the last column of the table.

In order to finalise the analysis of these additional elements, we kindly ask for your feedback by Friday, 6 January 2017.

I remain at your disposal for any further question you may have.

With my sincere thanks for your cooperation to ensure that your reports will be appropriately responded to.

Yours sincerely,

A handwritten signature in blue ink, appearing to be 'PZ', written over a blue rectangular stamp.

Pâquerette Girard Zappelli
Chief Ethics and Compliance Officer

Encl. summary table

cc: Samuel Schmid, Chairman, Disciplinary Commission on McLaren Report